CDFA Tax Increment Finance Course

Case Studies: A Look at TIF, Special Districts, Credits & Overlays

By: Ken Powell Richmond, VA

Washington, D.C. - July 18, 2008



TIF Overlays

Placing one revenue source on top of another.

Reasons:

- 1. Strengthens Transaction
- 2. Provides Political Cover
- 3. Transfers Responsibility for Success to Developers / Landowners

Examples:

- 1. Single Overlay
- 2. Complex Overlay
- 3. Rolling Overlay

Chart I Incremental Real Estate Taxes Without TIF Improvements (2% Growth Assumption)

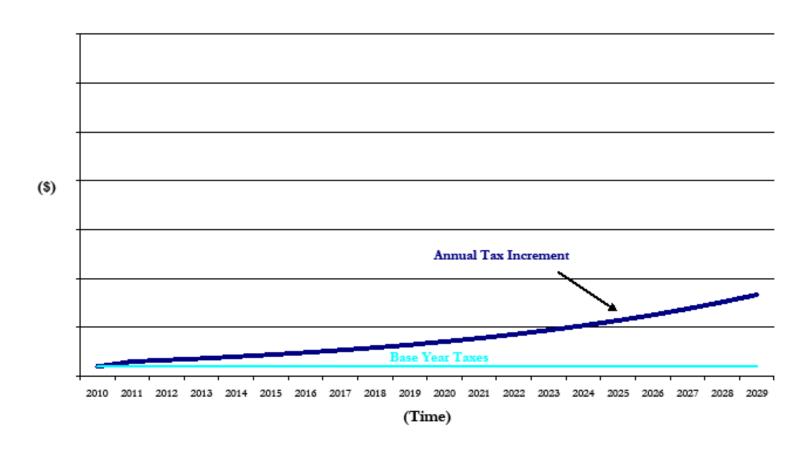


Chart II Incremental Real Estate Taxes With TIF Improvements (2% Growth Assumption)

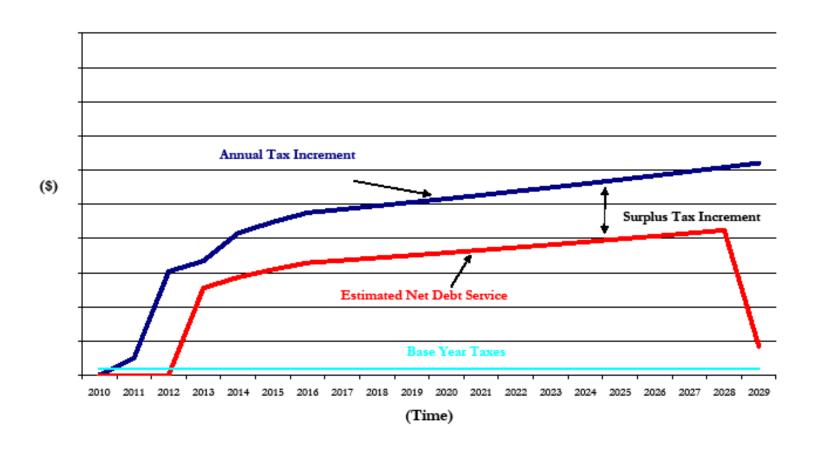
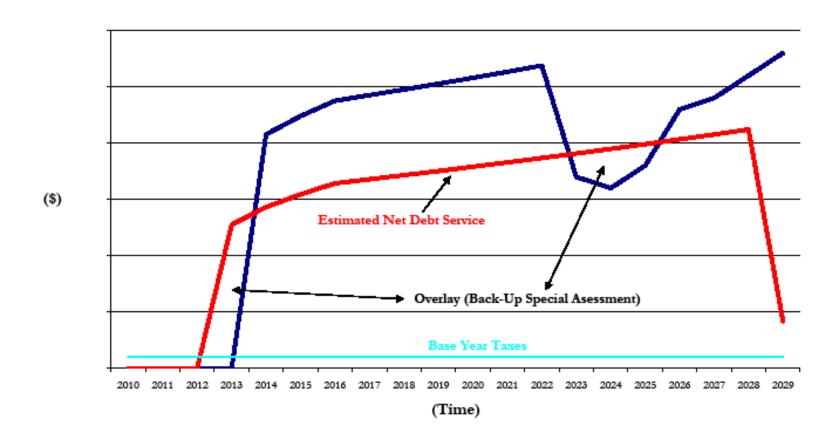


Chart III Incremental Real Estate Taxes With TIF Overlay (2% Growth Assumption)



Simple Overlay

The Shops at White Oak Village (Henrico County, Virginia)
October 2007

Bond Issue: \$23,870,000 The Shops at White Oak Village

Community Development Authority Special

Assessment Revenue Bonds, Series 2007

Term: 10 Years

Location: Henrico County, VA

Development: 136 acre open-air regional retail center and

outparcel development totaling 870,000 sq. ft.

Anchored by Lowe's, Sam's Club, Target,

likely J.C. Penney

150-room Hyatt Place hotel

Developers: Forest City Enterprises, Inc.

Use of Proceeds: Public infrastructure improvements including mass earthwork, roads, off-ramps, general

landscaping, public plaza landscaping, lighting, parking facilities, retaining walls, traffic lights, turn lanes, sanitary sewers, pavers and sidewalks, storm sewers, utilities, and water

White Oak Village

lines.

Primary Security: Special Assessments for 100% of debt service with credit for TIF revenues (Incremental

Real Estate Taxes, County Sales Tax Levy, Personal Property and BPOL Taxes).

Special Features: • Alleviates previously underserved retail market in Eastern Henrico County.

Second time that Forest City and Henrico County have collaborated on a CDA.

Simple Overlay

The Shops at White Oak Village (Henrico County, Virginia) October 2007



Complex Overlay

Peninsula Town Center (Hampton, Virginia) September 2007

Bond Issue: \$92,850,000 Peninsula Town Center Community

Development Authority Special Obligation Bonds,

Series 2007

Term: 30 Years

Location: Hampton, VA

Development: 1,154,000 square feet mixed-use development

Anchored by J.C. Penney, Macy's, and likely

Target

Also, restaurants, office, specialty stores and

residential

2,250 parking spaces

Developers: Mall Properties, Inc. and Steiner + Associates

Use of Proceeds: Public infrastructure improvements including roads, water and wastewater improvements,

landscaping, parking structure, sidewalks, parks and acquisition of land.

Primary Security: Incremental tax revenues (including real property, sales, meals and amusement taxes),

special retail assessment, special property tax and back-up special assessment

Special Features: Saved City of Hampton's largest taxpayer.

Largest non-rated special district financing in Virginia.

• First special retail assessment (sales tax within district) in Virginia.

• Unique blend of pledged revenues.

Peninsula Town Center (Hampton, Virginia) September 2007





Complex Overlay

Hypothetical CDA

Bond Issue: \$50,000,000 Tax Increment Revenue Bonds, Series

2008A and Series 2008B

Location: Approximately 30 acres of urban, waterfront

industrial property

Development: High-Rise and Townhome Condominiums

High-Rise Apartments

Public Marina

Restaurants and Office

900 space public parking garage

TIF District

CDA #1 (Special Assessment District)

Use of Proceeds:

Public infrastructure improvements including roads, water and wastewater improvements, landscaping, parking structure, sidewalks, public park improvements.

Primary Security:

Incremental real property tax revenues from overall TIF District and CDA District with back-up special assessment.

Special Features:

- Overall TIF District larger than CDA District
- TIF revenues allocated to pay debt service on initial CDA debt until project within CDA generates sufficient tax revenues to pay debt service. Then, TIF revenues roll on to subsequent CDA project within TIF district.
- Transformation of urban, waterfront, industrial property into mixed-use residential development
- Provides public infrastructure solution for land with environmental concerns

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